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2.830J / 6.780J / ESD.63J Control of Manufacturing Processes (SMA 6303)  
Spring 2008

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# Control of Manufacturing Processes

**Subject 2.830/6.780/ESD.63**

**Spring 2008**

**Lecture #8**

**Process Capability &  
Alternative SPC Methods**

**March 4, 2008**

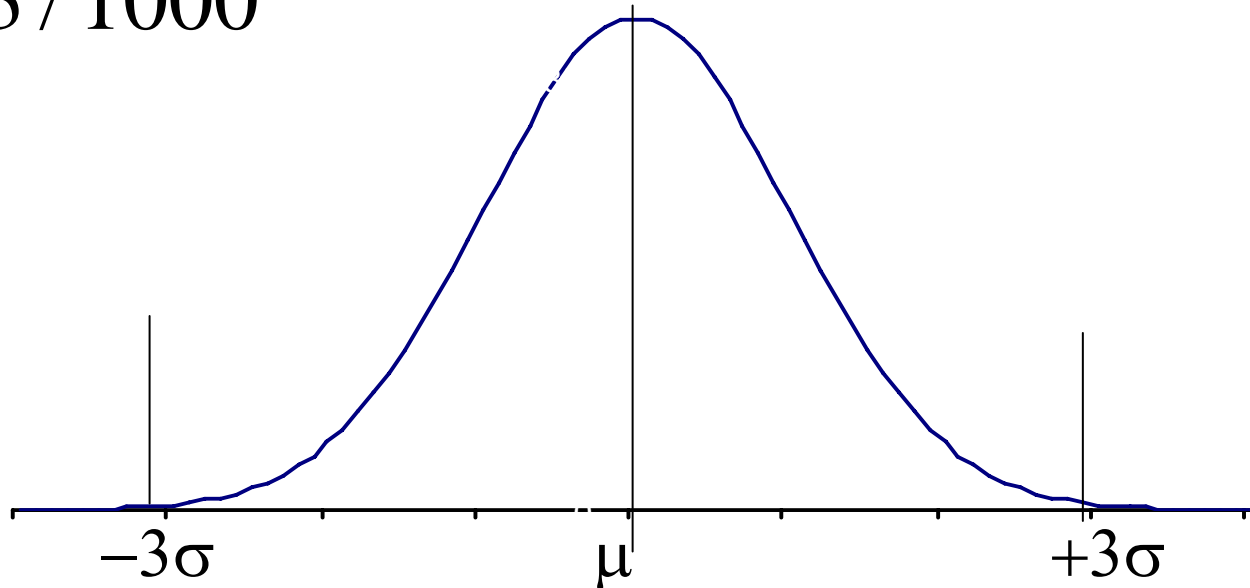
# Agenda

- Control Chart Review
  - hypothesis tests:  $\alpha$ ,  $\beta$  and  $n$
  - control charts:  $\alpha$ ,  $\beta$ ,  $n$ , and average run length (ARL)
- Process Capability
- Advanced Control Chart Concepts

# Average Run Length

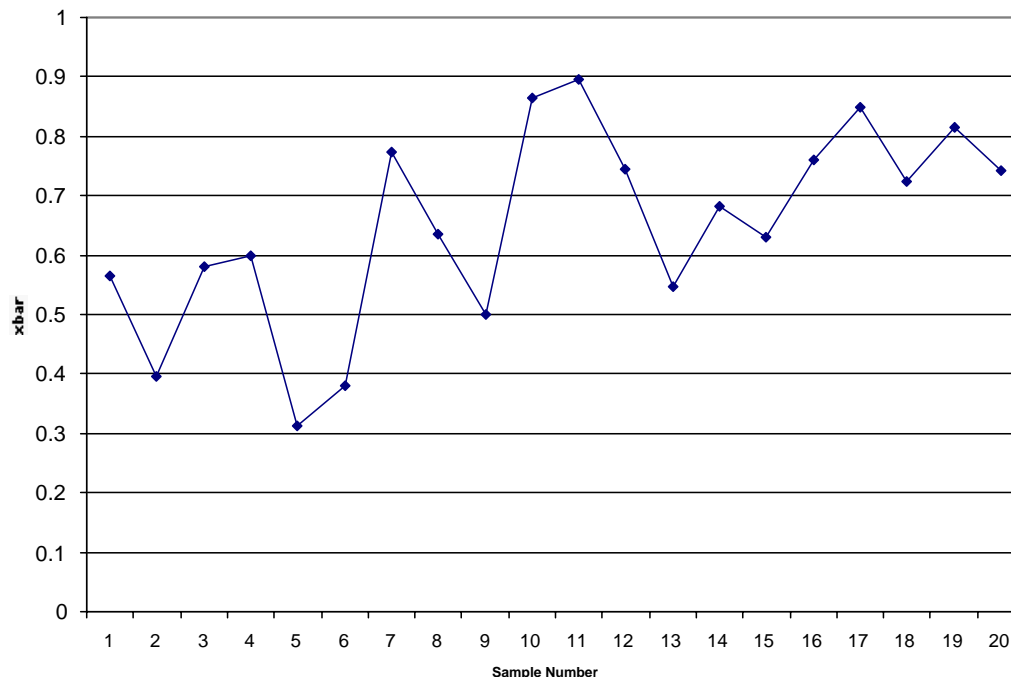
- How often will the data exceed the  $\pm 3\sigma$  limits if  $\Delta\mu_x = 0$ ?

$$\text{Prob}(x > \mu_x + 3\sigma_{\bar{x}}) + \text{Prob}(x < \mu_x - 3\sigma_{\bar{x}}) \\ = 3 / 1000$$



# Detecting Mean Shifts: Chart Sensitivity

- Consider a real shift of  $\Delta\mu_x$ :

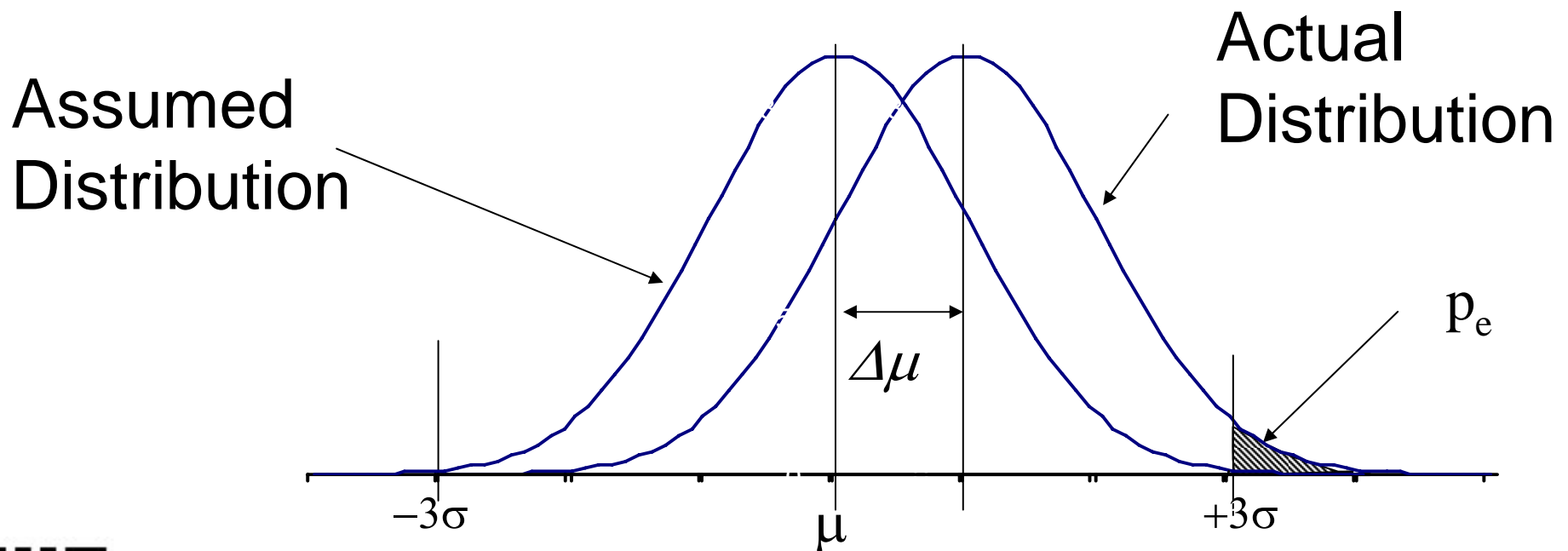


- How many samples before we can expect to detect the shift on the  $\bar{x}$  chart?

# Average Run Length

- How often will the data exceed the  $\pm 3\sigma$  limits if  $\Delta\mu_x = +1\sigma$ ?

$$\begin{aligned} & \text{Prob}(x > \mu_x + 2\sigma_x) + \text{Prob}(x < \mu_x - 4\sigma_x) \\ & = 0.023 + 0.001 = 24 / 1000 \end{aligned}$$



# Definition

- Average Run Length (arl): Number of runs (or samples) before we can expect a limit to be exceeded =  $1/p_e$ 
  - for  $\Delta\mu = 0$     arl =  $3/1000$  = 333 samples
  - for  $\Delta\mu = 1\sigma$     arl =  $24/1000$  = 42 samples

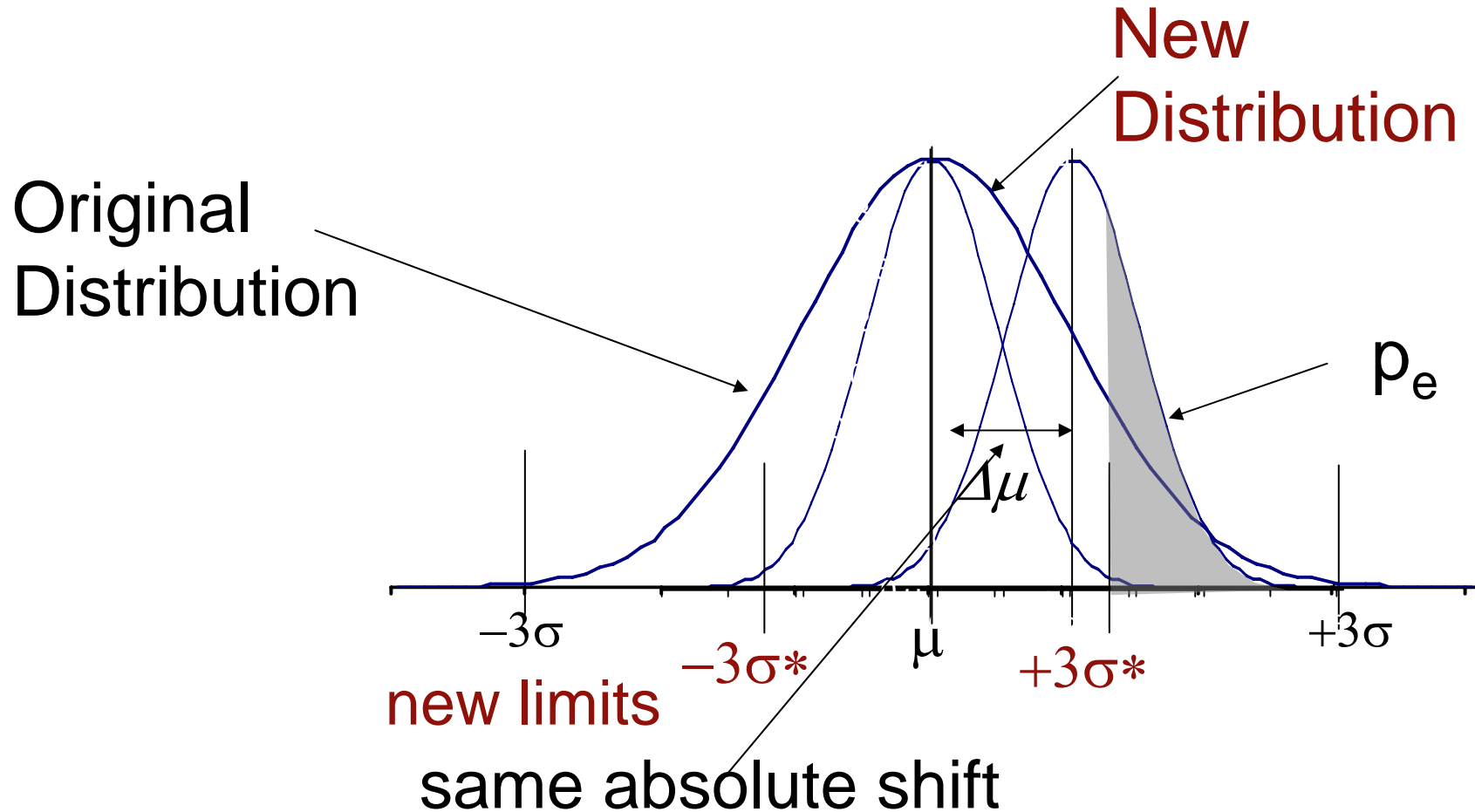
Even with a mean shift as large as  $1\sigma$ , it could take **42** samples before we know it!!!

# Effect of Sample Size n on ARL

- Assume the same  $\Delta\mu = 1\sigma$ 
  - Note that  $\Delta\mu$  is an absolute value
- If we increase n, the Variance of xbar decreases:  
$$\sigma_{\bar{x}} = \frac{\sigma_x}{\sqrt{n}}$$
- So our  $\pm 3\sigma$  limits move closer together



# ARL Example



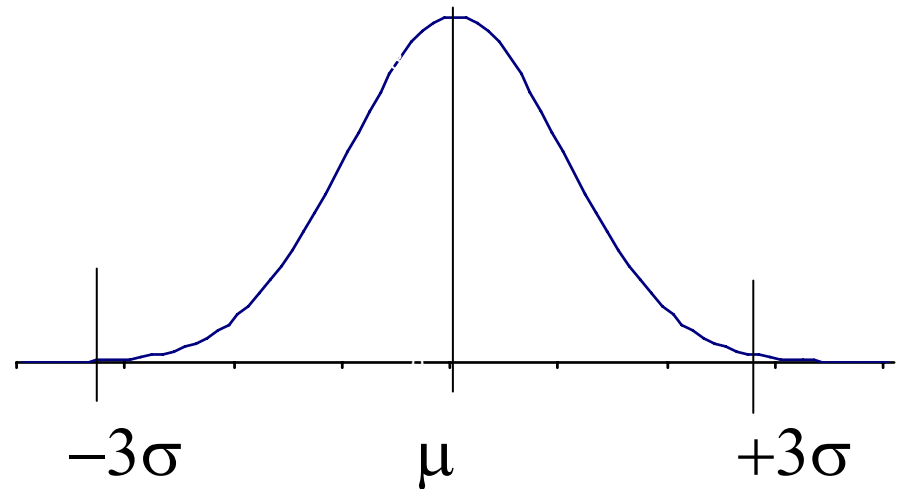
As  $n$  increases  $\rho_e$  increases so ARL decreases

# Another Use of the Statistical Process Model: The Manufacturing -Design Interface

- We now have an empirical model of the process

How “good” is the process?

Is it capable of producing what we need?

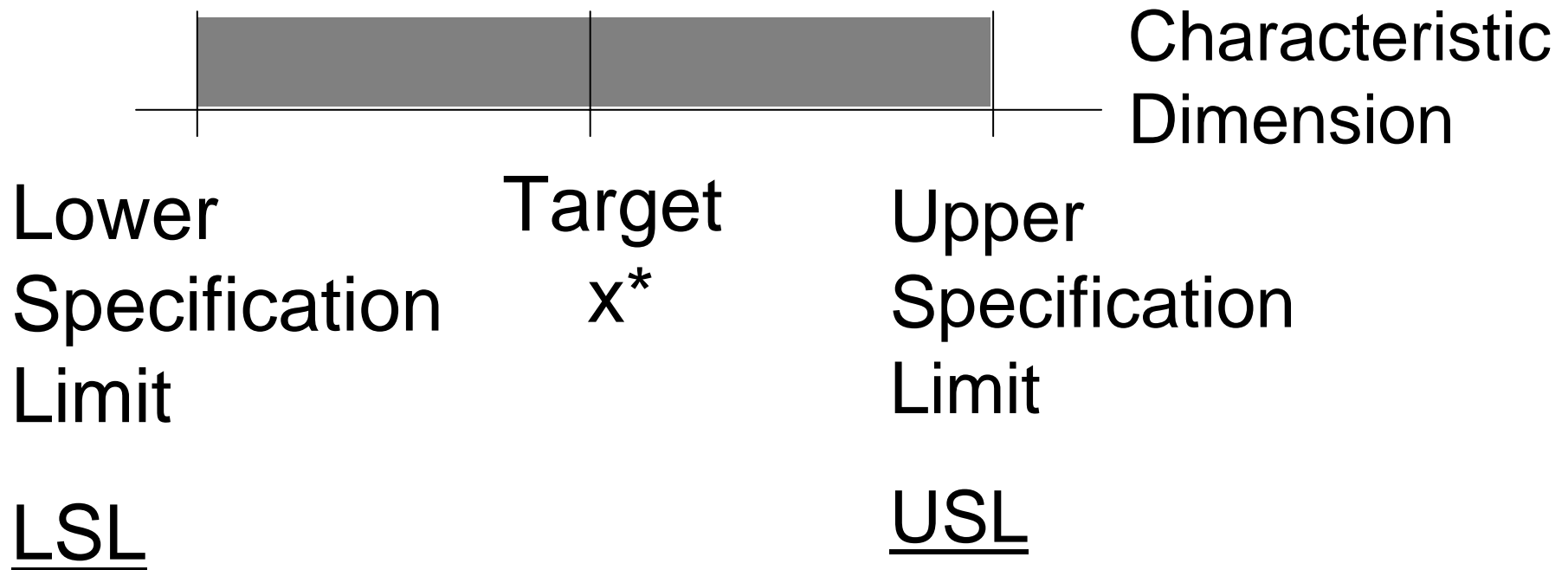


# Process Capability

- Assume Process is In-control
- Described fully by  $\bar{x}$  and  $s$
- Compare to Design Specifications
  - Tolerances
  - Quality Loss

# Design Specifications

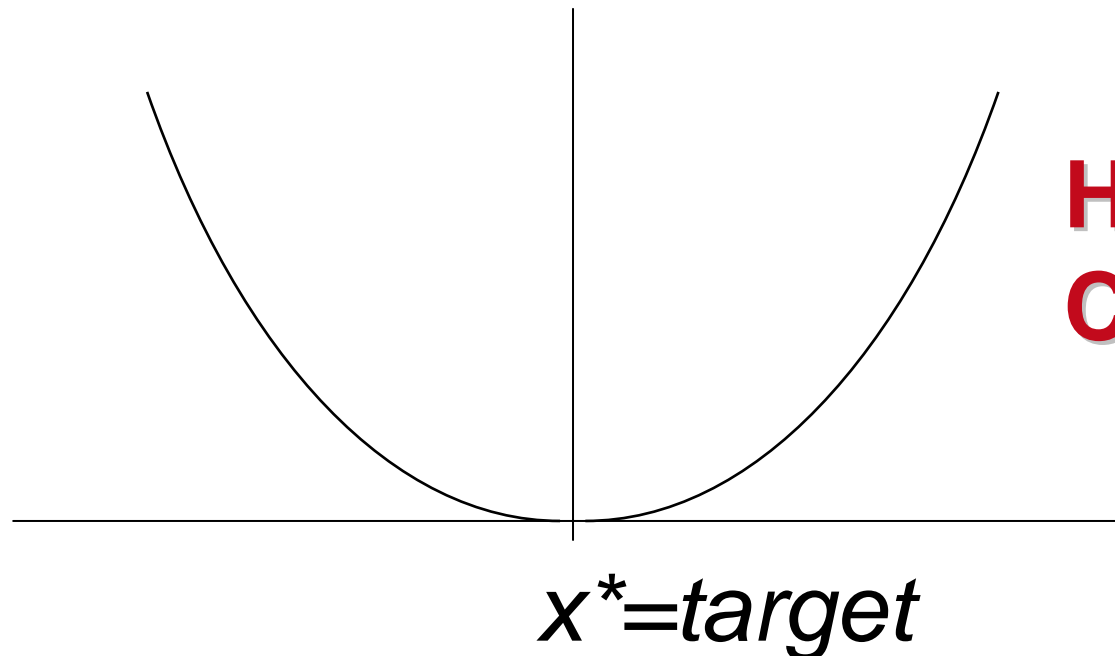
- **Tolerances: Upper and Lower Limits**



# Design Specifications

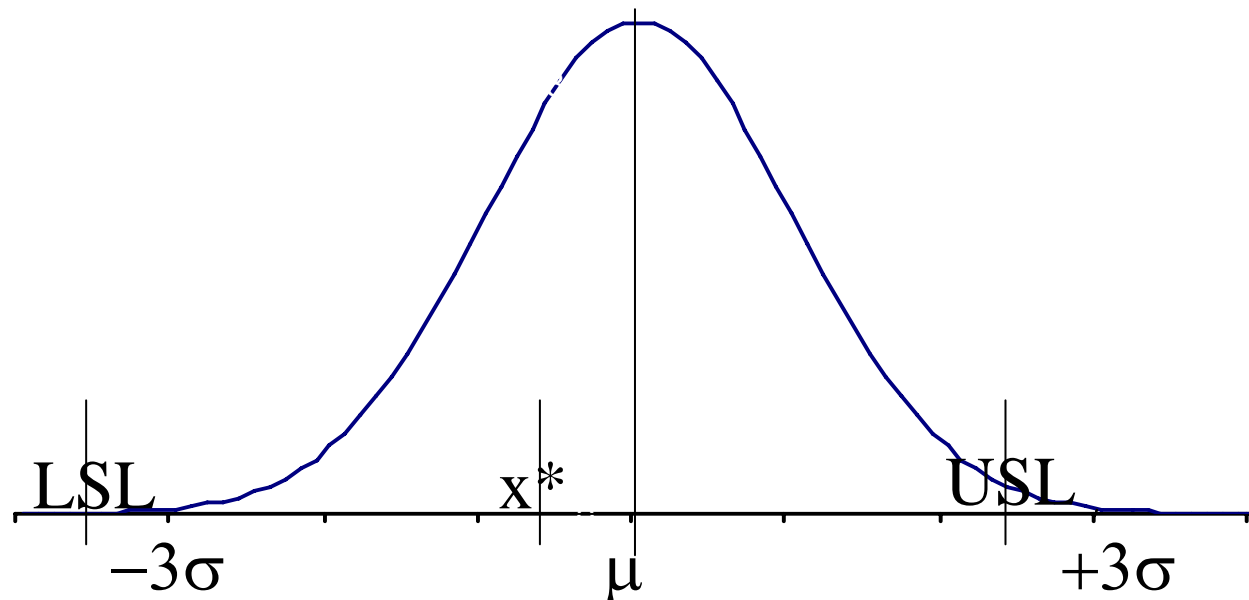
- **Quality Loss:** Penalty for Any Deviation from Target

$$QLF = L^*(x-x^*)^2$$



# Use of Tolerances: Process Capability

- Define Process using a Normal Distribution
- Superimpose  $x^*$ , LSL and USL
- Evaluate Expected Performance



# Process Capability

- Definitions

$$C_p = \frac{(USL - LSL)}{6\sigma} = \frac{\text{tolerance range}}{99.97\% \text{ confidence range}}$$

- Compares ranges only
- No effect of a mean shift

# Process Capability: $C_{pk}$

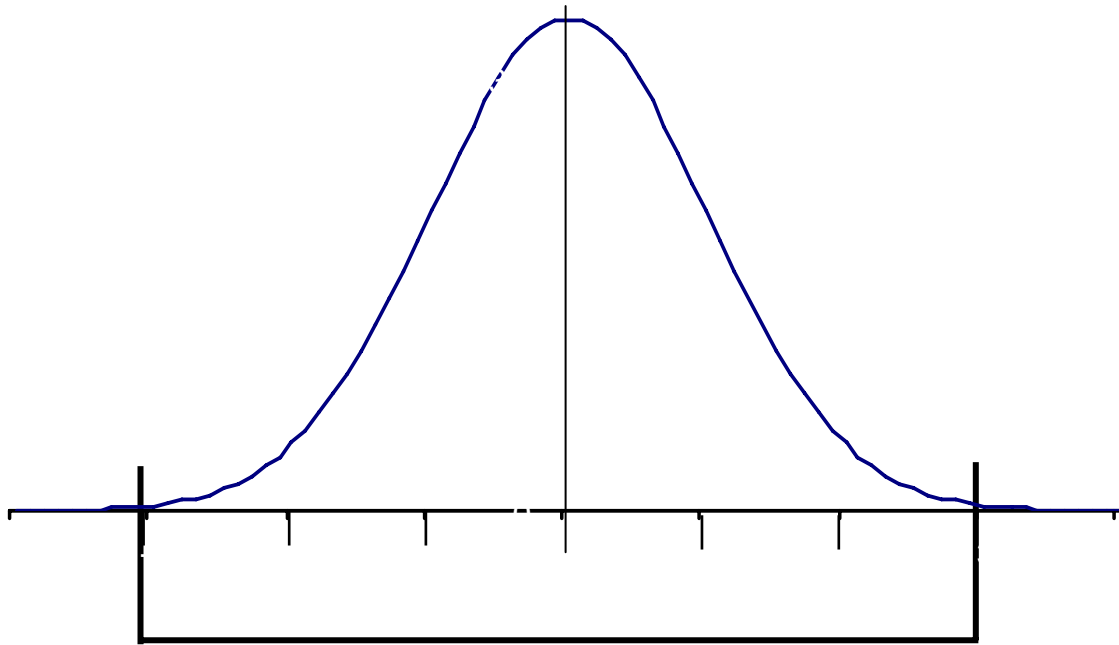
$$C_{pk} = \min\left(\frac{(USL - \mu)}{3\sigma}, \frac{(LSL - \mu)}{3\sigma}\right)$$

= Minimum of the normalized deviation from the mean

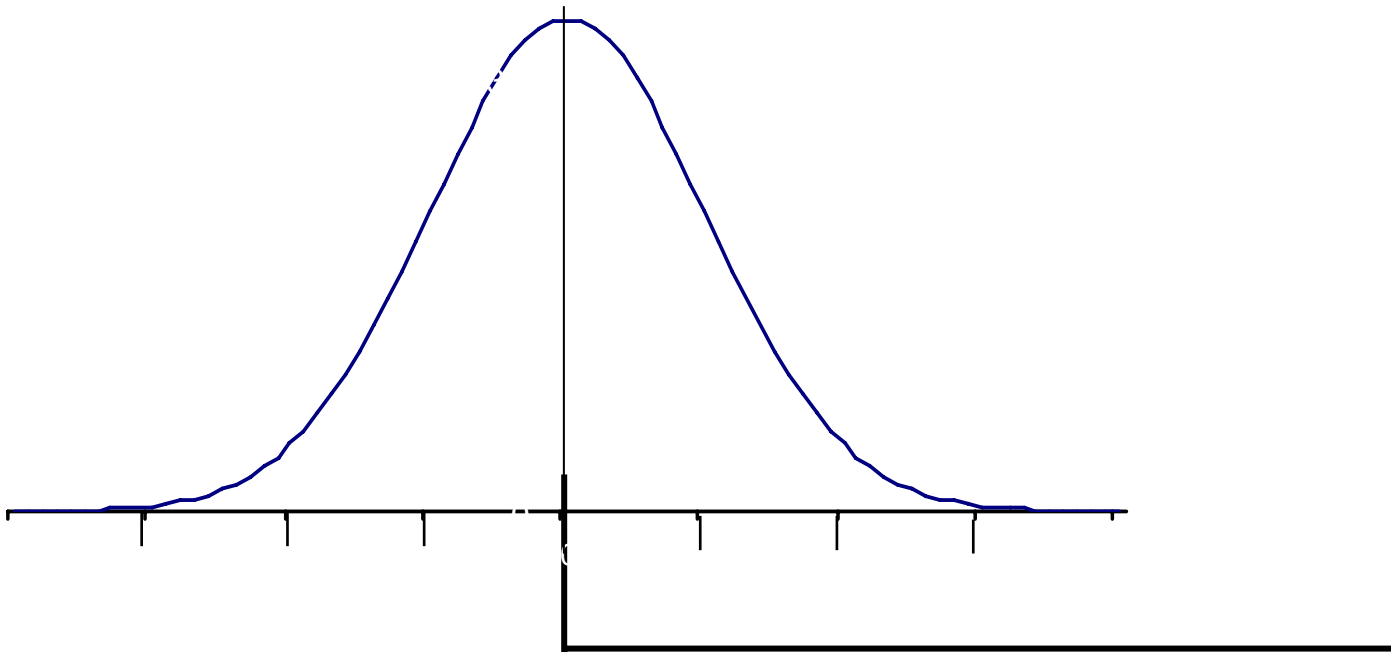
- Compares effect of offsets



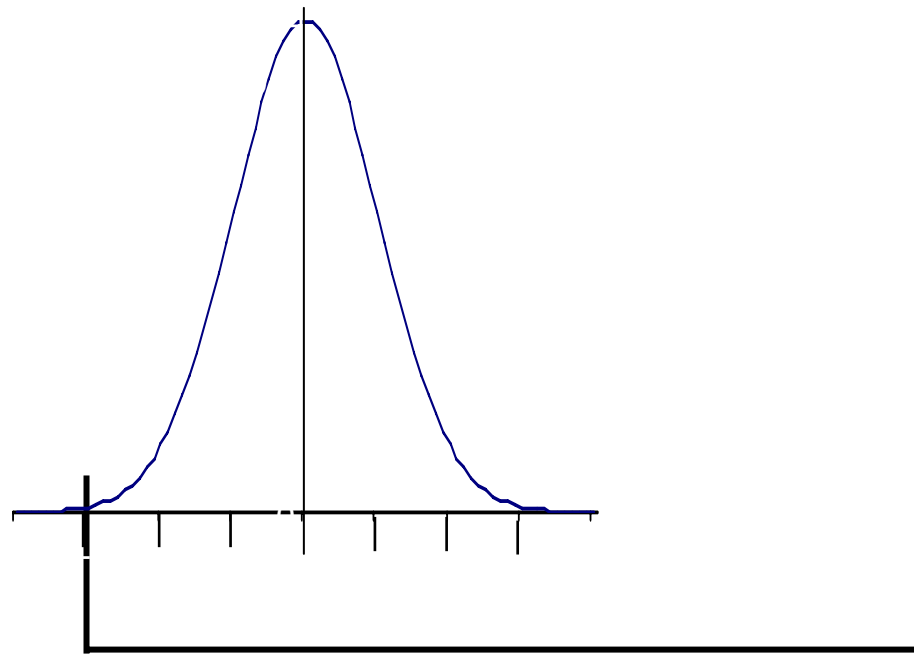
$$C_p = 1; C_{pk} = 1$$



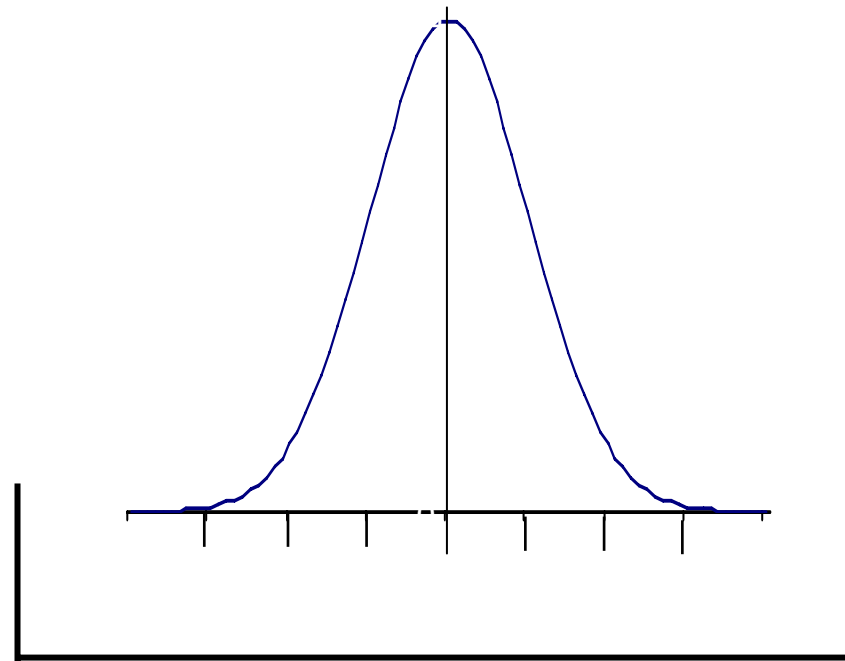
$$C_p = 1; C_{pk} = 0$$



$$C_p = 2; C_{pk} = 1$$



$$C_p = 2; C_{pk} = 2$$



# Effect of Changes

- In Design Specs
  - In Process Mean
  - In Process Variance
- 
- What are good values of  $C_p$  and  $C_{pk}$ ?

# Cpk Table

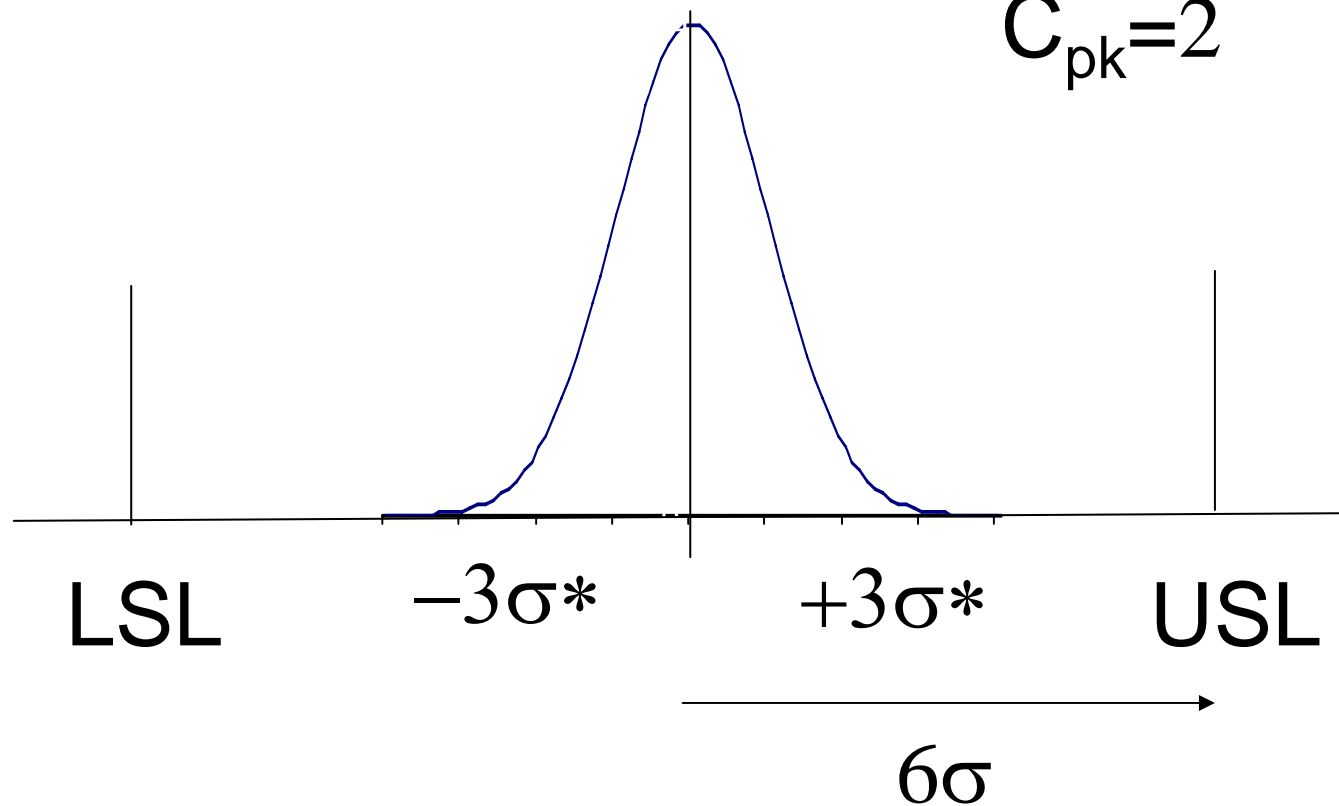
Cpk	z	P<LS or P>USL
1	3	1E-03
1.33	4	3E-05
1.67	5	3E-07
2	6	1E-09

# The “6 Sigma” problem

$$P(x > 6\sigma) = 18.8 \times 10^{-10}$$

$$C_p = 2$$

$$C_{pk} = 2$$



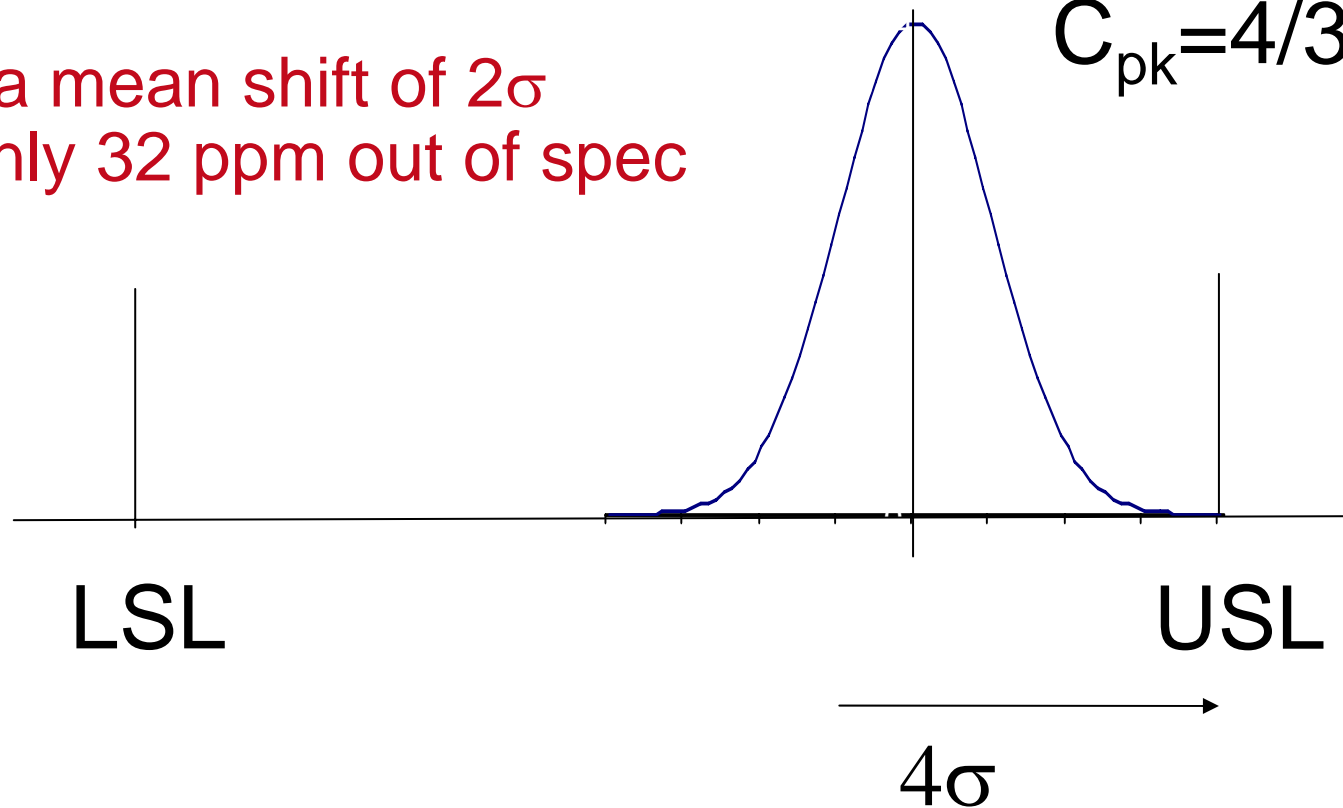
# The 6 $\sigma$ problem: Mean Shifts

$$P(x > 4\sigma) = 31.6 \times 10^{-6}$$

$$C_p = 2$$

$$C_{pk} = 4/3$$

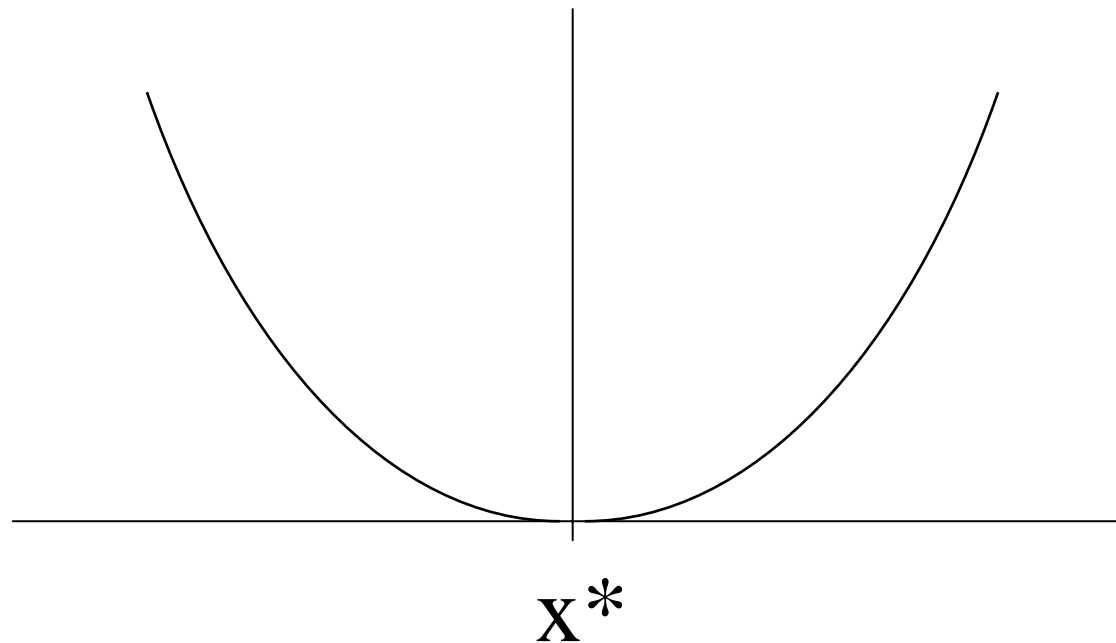
Even with a mean shift of  $2\sigma$   
we have only 32 ppm out of spec





# Capability from the Quality Loss Function

$$\text{QLF} = L(x) = k^*(x-x^*)^2$$



Given  $L(x)$  and  $p(x)$  what is  $E\{L(x)\}$ ?

# Expected Quality Loss

$$\begin{aligned} E\{L(x)\} &= E\left[k(x - x^*)^2\right] \\ &= k\left[E(x^2) - 2E(xx^*) + E(x^*{}^2)\right] \\ &= k\sigma_x^2 + k(\mu_x - x^*)^2 \end{aligned}$$

Penalizes  
Variation

Penalizes  
Deviation

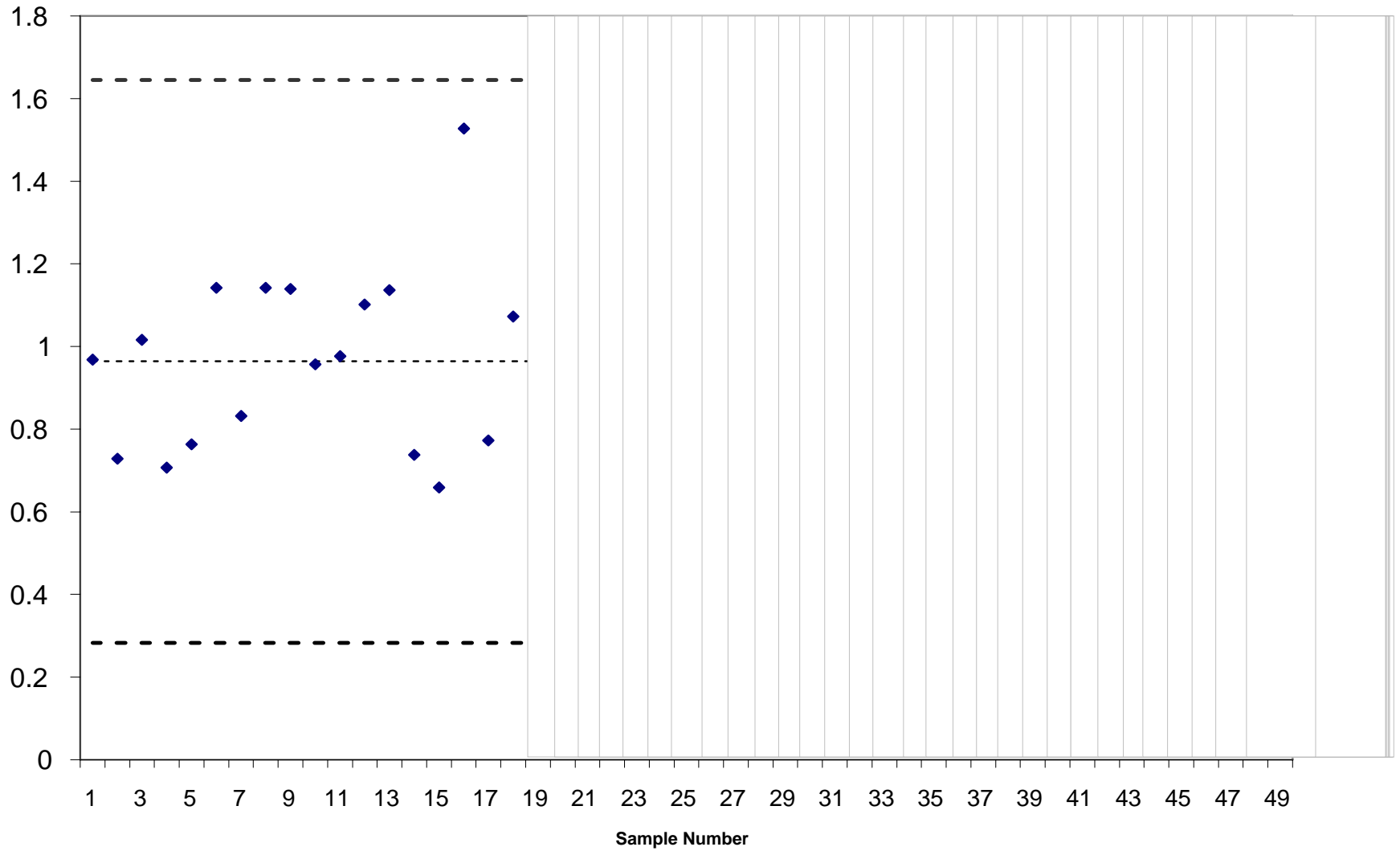
# Process Capability

- The reality (the process statistics)
- The requirements (the design specs)
- $C_p$  - a measure of variance vs. tolerance
- $C_{pk}$  - a measure of variance from target
- Expected Loss - an overall measure of goodness

# Xbar Chart Recap

- xbar - S (or R) charts
  - plot of sequential sample statistics
  - compare to assumptions
    - normal
    - stationary
- Interpretation
  - hypothesis tests on  $\mu$  and  $\sigma$
  - confidence intervals
  - “randomness”
- Application
  - Real-time decision making

# Real-Time



# Beyond Xbar

- Good Points
  - Simple and “transparent”
  - Enforces Assumptions
    - Normality (via Central Limit)
    - Independent (via long sampling times)
- Limitations
  - $n > 1$  to get Xbar and S
  - ARL is typically large
    - Not very sensitive to small changes
  - Slow time response

# Beyond Xbar

- What if  $n=1$ ?
  - Have a Lot of Data
  - Want Fast Response to Changes
- How to Compute Control Chart Statistics?
  - Running Chart and Running Variance?
  - Running Average and Running Variance?
  - Running Average with Forgetting Factor
- How to Increase Sensitivity to Small, Persistent Mean Shift?
  - Integrate the Error

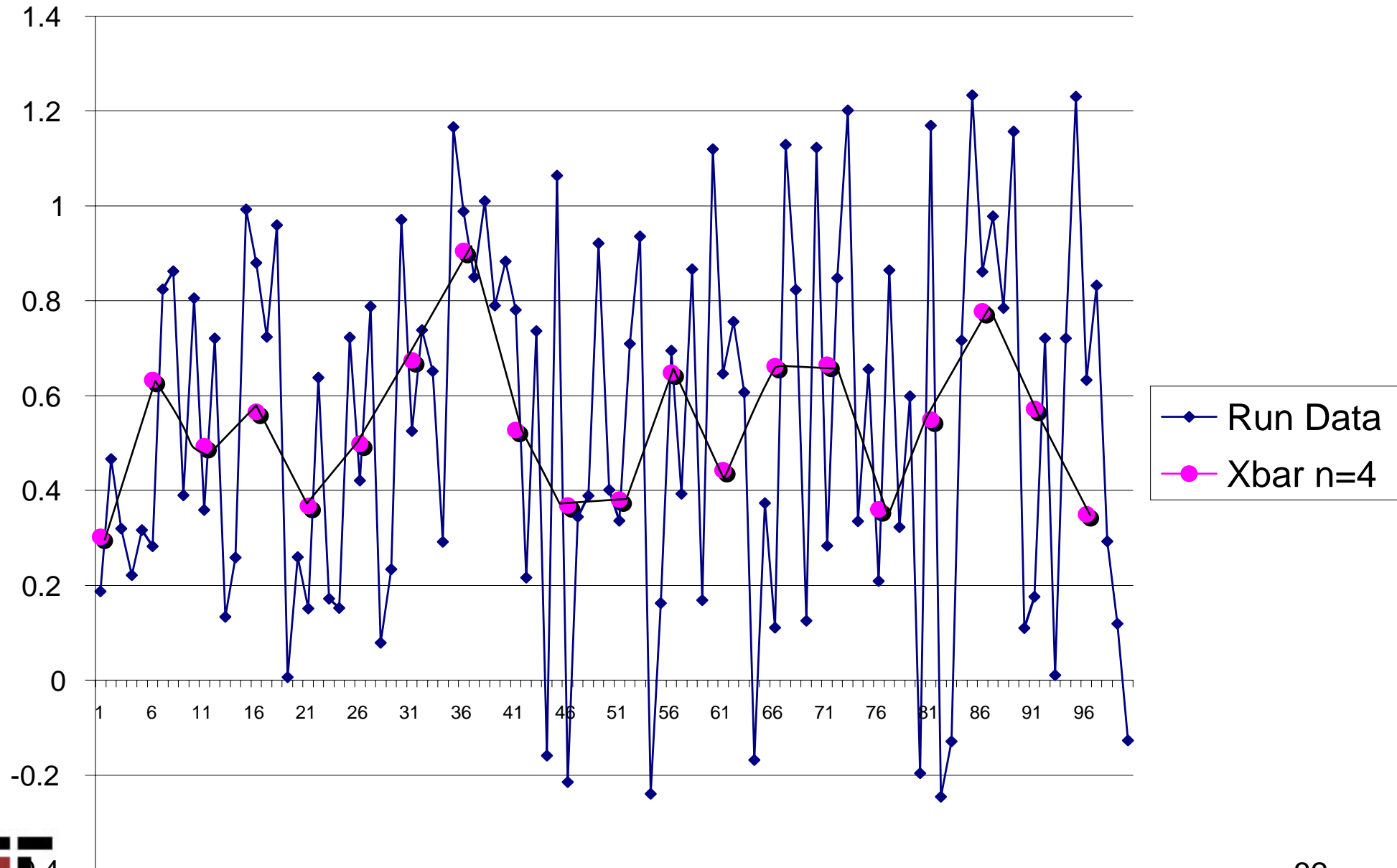
# Chart Design:

## n=1 Designs - Running Averages

- Sensitivity: Ability to detect small changes (e.g. mean shifts)
- Time Response: Ability to Catch Changes Quickly
- Noise Rejection?: Higher Variance



# Xbar "Filtering"



# Filtering

- Reduced Peaks
- Hides intermediate data
- Reduces the “frequency content” of the output

# Independence and Correlation

- Independence: Current output does not depend on prior
- Correlation: Measure of Independence
  - e.g. auto correlation function

$$R_{xx}(\tau) = E[x(t)x(t + \tau)]$$

# Correlation

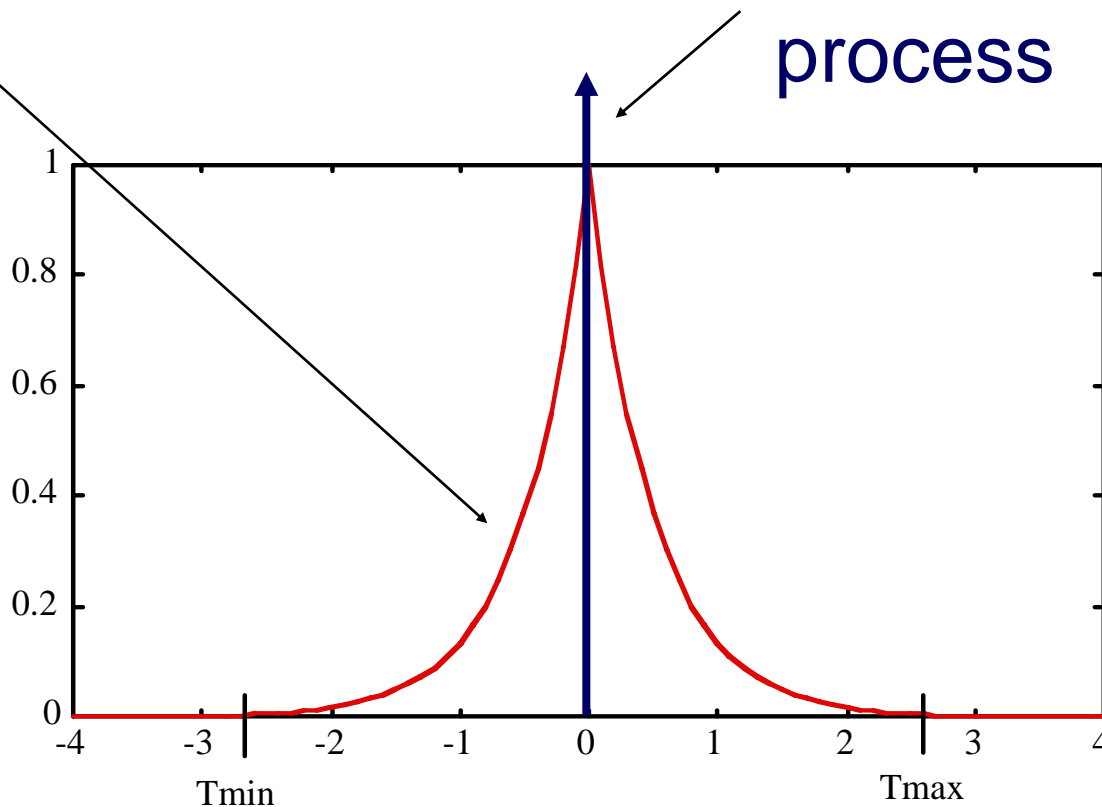
$$R_{xx}(\tau) = E[x(t)x(t + \tau)]$$

For a linear 1st order system

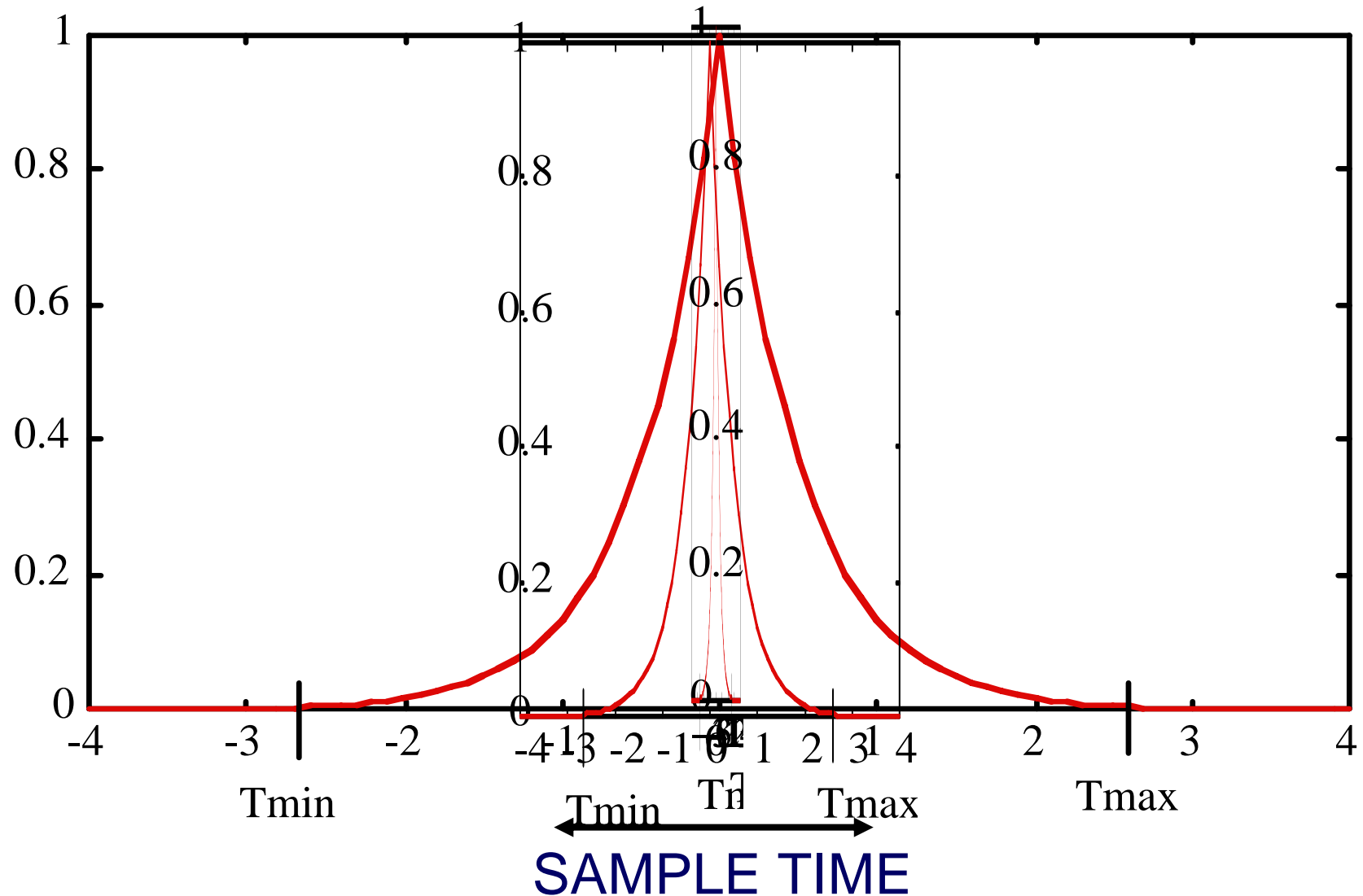
For an uncorrelated

$\tau \sim 1$  sec:

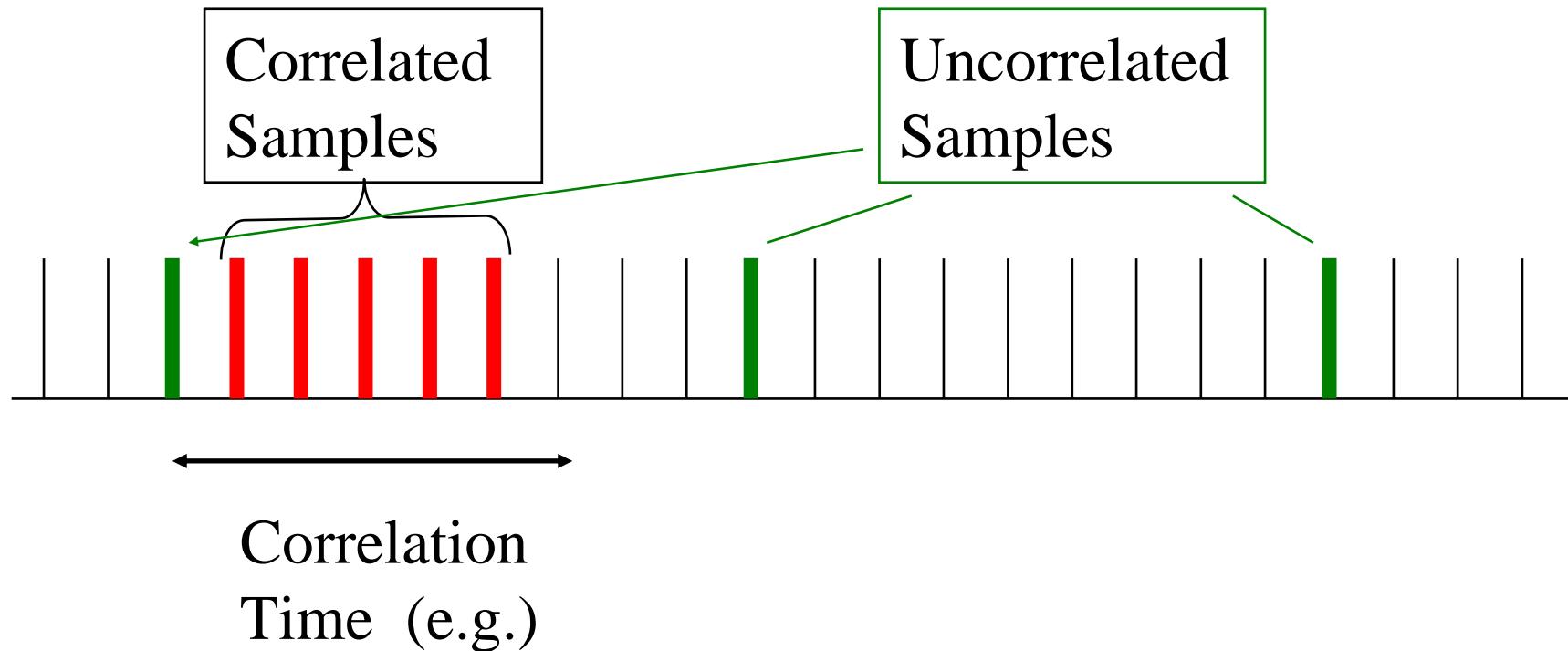
process



# Sampling: Frequency and Distribution of Samples



# Correlation and Sampling



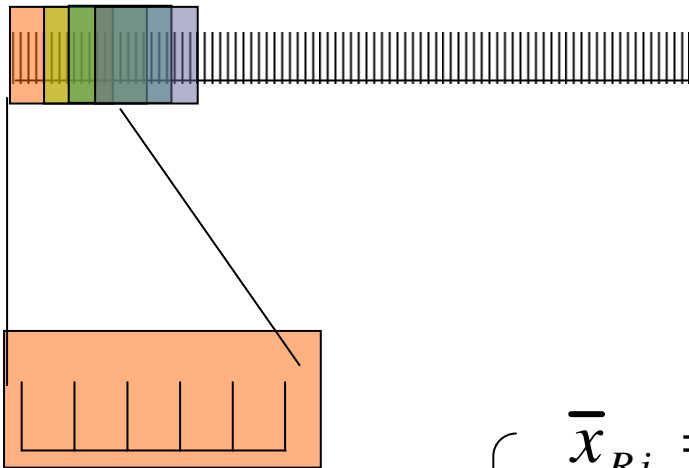
- Taking samples beyond correlation time guarantees independence

# Sampling and Averaging

- Sampling Frequency Affects
  - Time Response
  - Correlation
- Averaging
  - Filters Data
  - Slows Response

# Alternative Charts: Running Averages

- More averages/Data
- Can use run data alone and average for S only
- Can use to improve resolution of mean shift



$n$  measurements  
at sample  $j$

$$\left. \begin{aligned} \bar{x}_{Rj} &= \frac{1}{n} \sum_{i=j}^{j+n} x_i && \text{Running Average} \\ S_{Rj}^2 &= \frac{1}{n-1} \sum_{i=j}^{j+n} (x_i - \bar{x}_{Rj})^2 && \text{Running Variance} \end{aligned} \right\}$$



# Specific Case: Weighted Averages

$$y_j = a_1 x_{j-1} + a_2 x_{j-2} + a_3 x_{j-3} + \dots$$

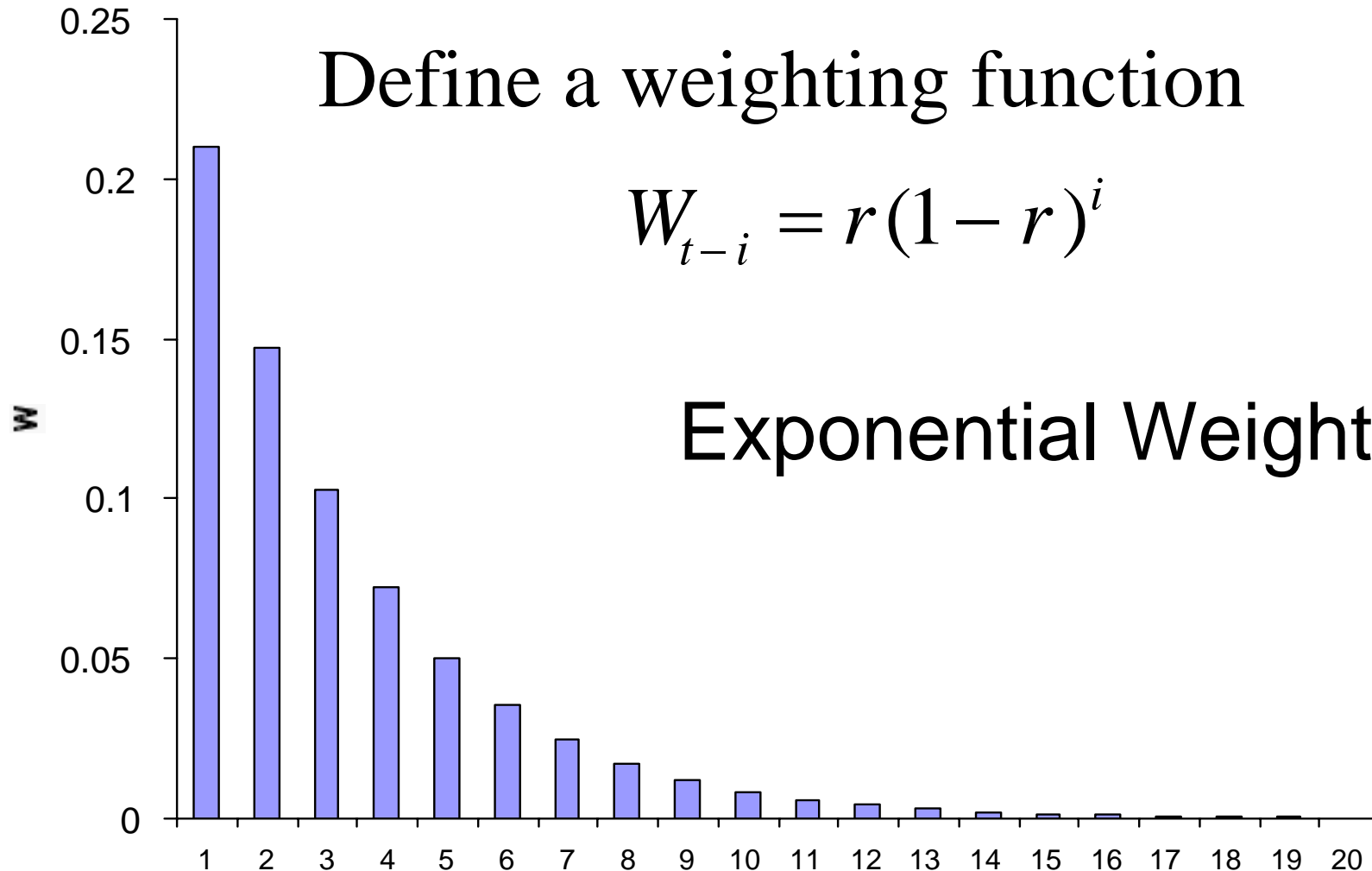
- How should we weight measurements??
  - All equally? (as with Running Average)
  - Based on how recent?
    - e.g. Most recent are more relevant than less recent?

# Consider an Exponential Weighted Average

Define a weighting function

$$W_{t-i} = r(1-r)^i$$

Exponential Weights



# Exponentially Weighted Moving Average: (EWMA)

$$A_i = rx_i + (1 - r)A_{i-1} \quad \text{Recursive EWMA}$$

$$\sigma_A = \sqrt{\left(\frac{\sigma_x^2}{n}\right) \left(\frac{r}{2-r}\right) \left[1 - (1-r)^{2t}\right]}$$

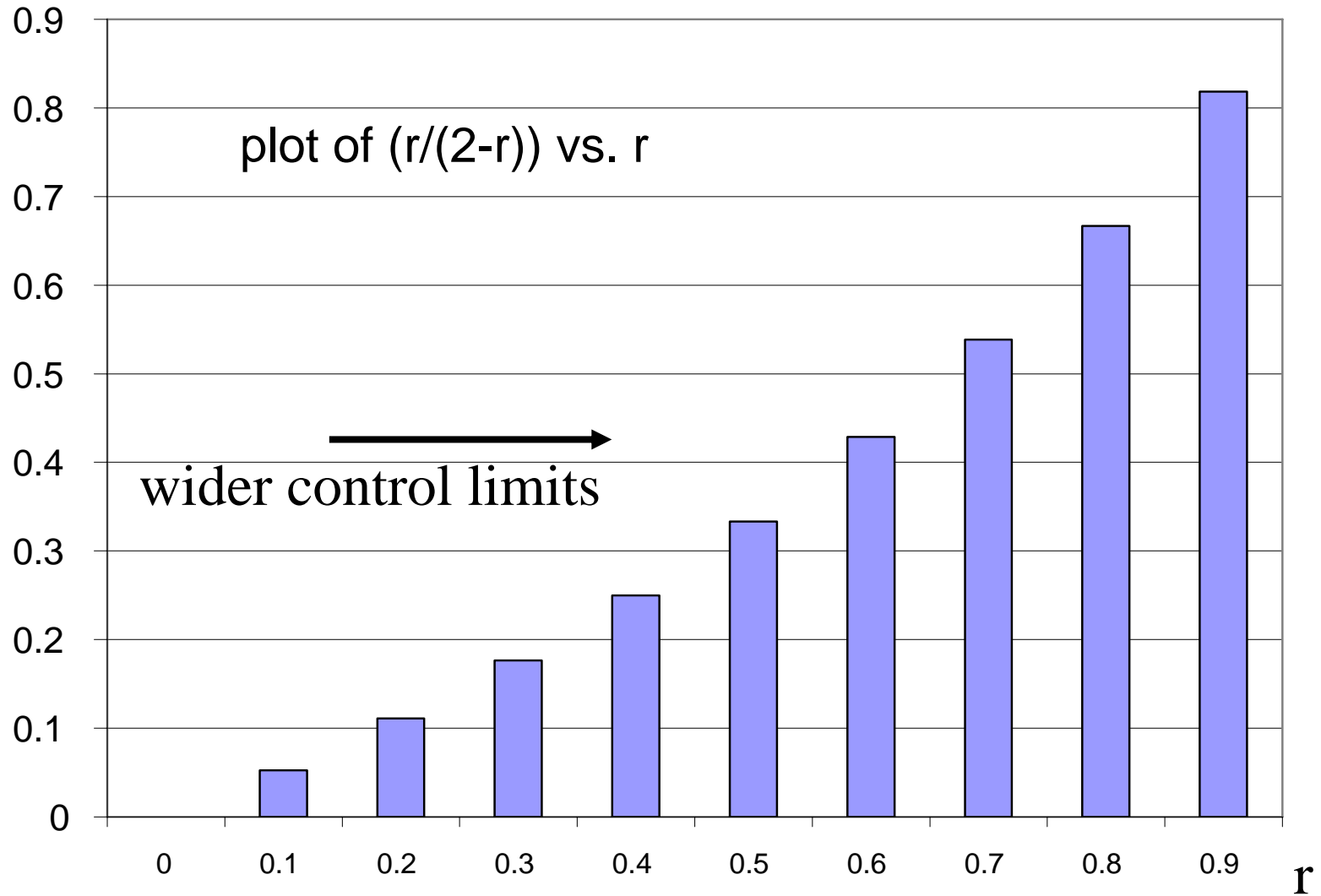
time

$$UCL, LCL = \bar{\bar{x}} \pm 3\sigma_A$$

$$\sigma_A = \sqrt{\frac{\sigma_x^2}{n} \left(\frac{r}{2-r}\right)}$$

for large t

# Effect of $r$ on $\sigma$ multiplier



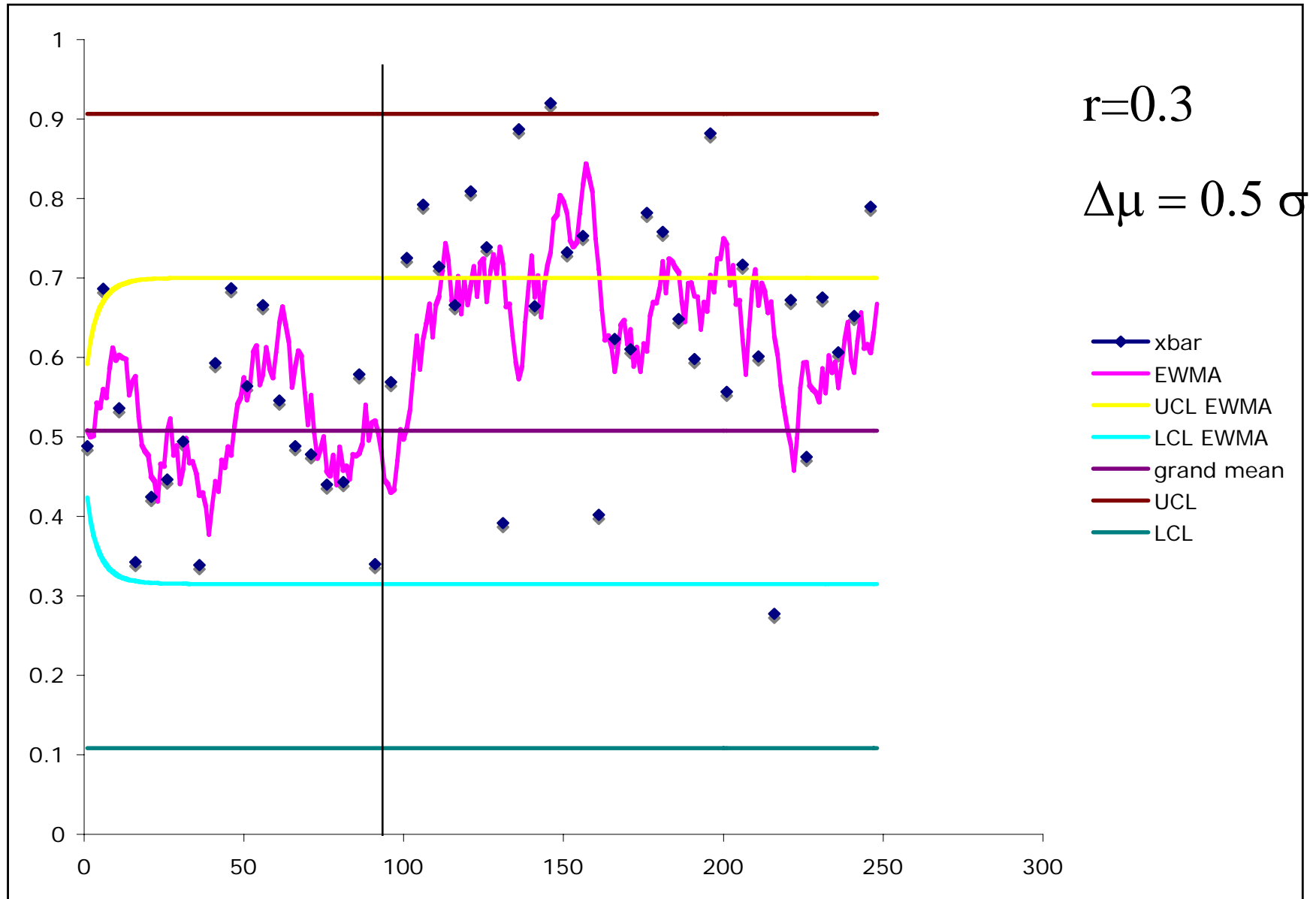
# SO WHAT?

- The variance will be less than with  $\bar{x}$ ,

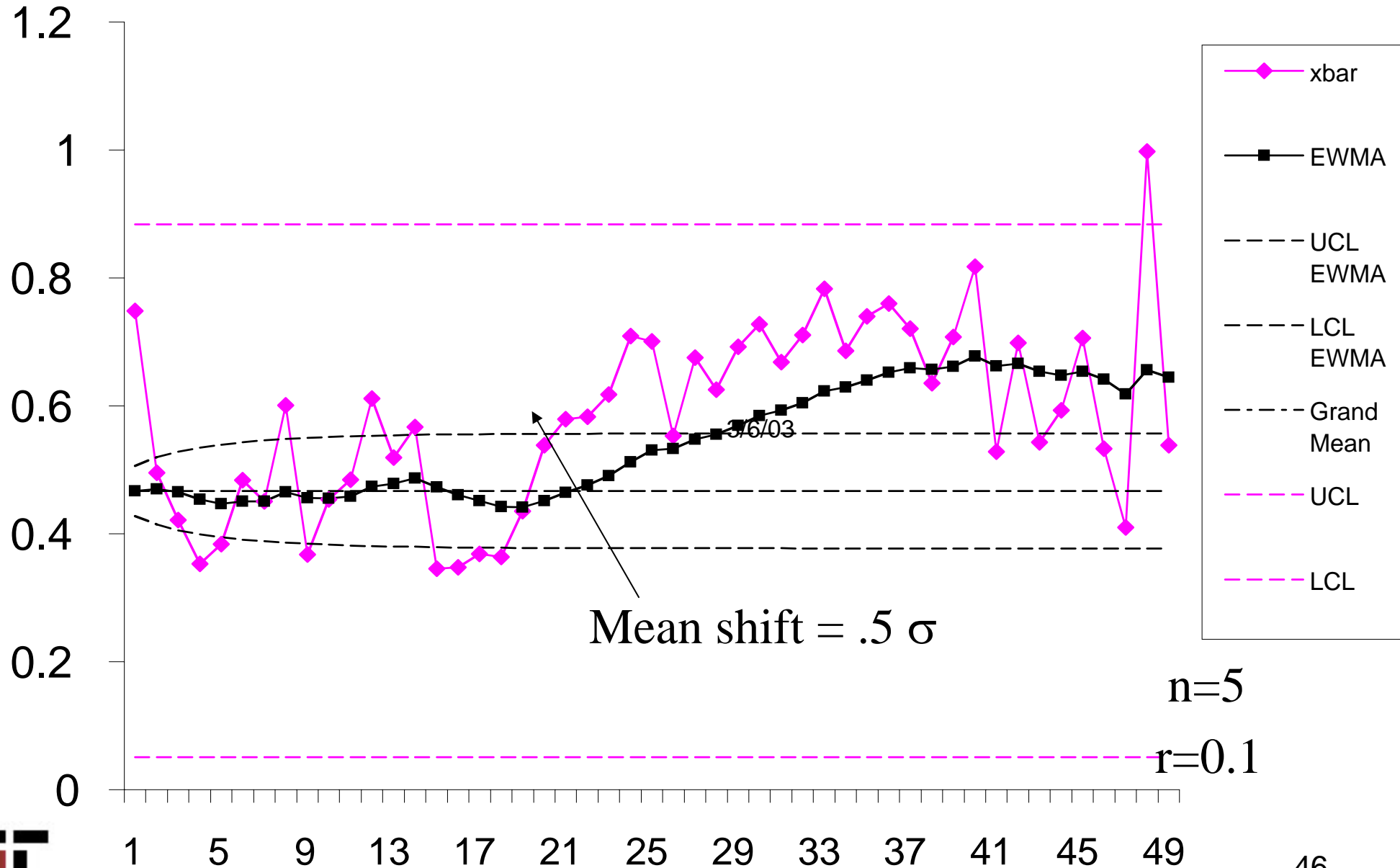
$$\sigma_A = \frac{\sigma_x}{\sqrt{n}} \sqrt{\left(\frac{r}{2-r}\right)} = \sigma_{\bar{x}} \sqrt{\left(\frac{r}{2-r}\right)}$$

- $n=1$  case is valid
- If  $r=1$  we have “unfiltered” data
  - Run data stays run data
  - Sequential averages remain
- If  $r \ll 1$  we get long weighting and long delays
  - “Stronger” filter; longer response time

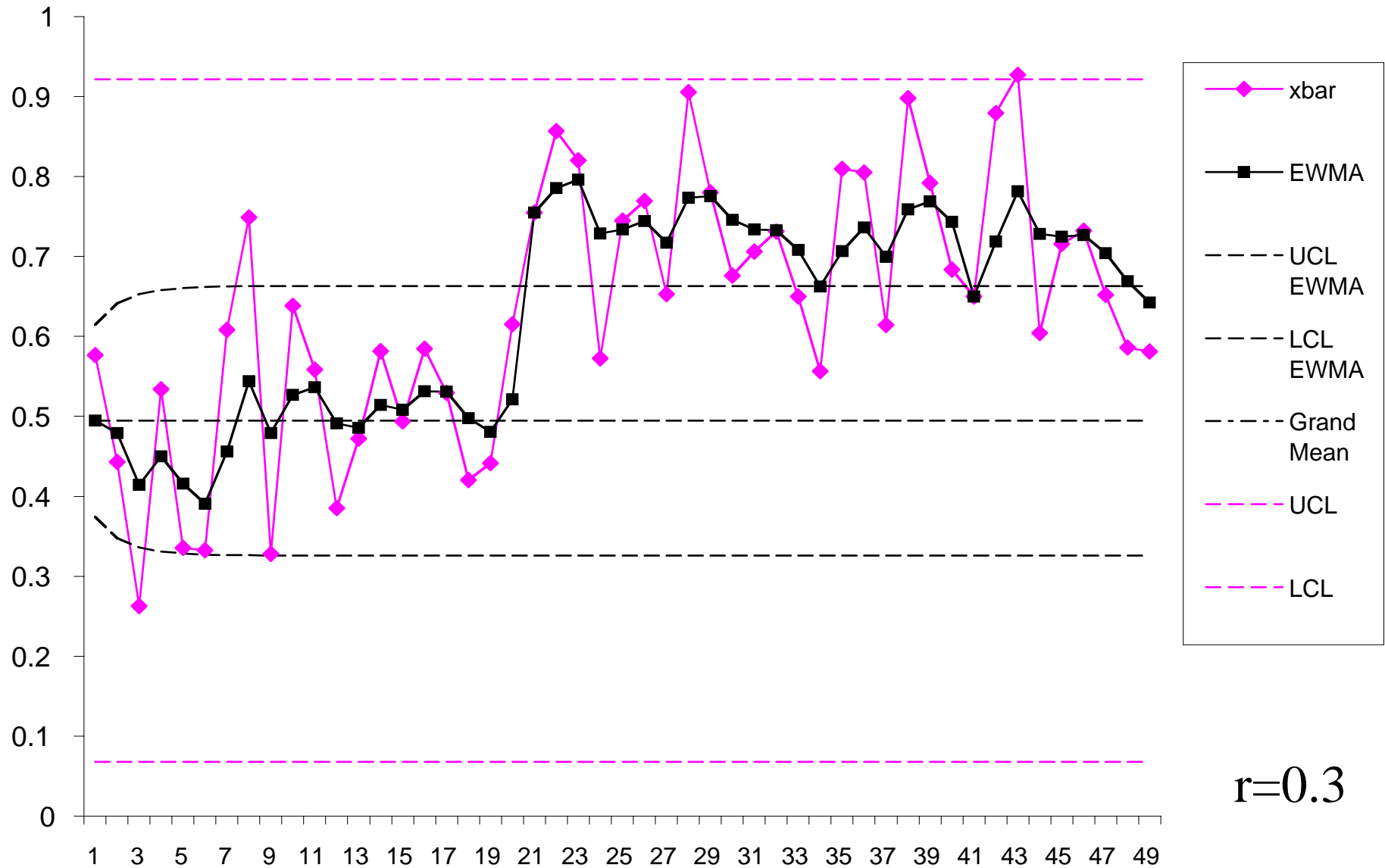
# EWMA vs. Xbar



# Mean Shift Sensitivity EWMA and Xbar comparison



# Effect of r



$r=0.3$



# Small Mean Shifts

- What if  $\Delta\mu_x$  is small wrt  $\sigma_x$  ?
- But it is “persistent”
- How could we detect?
  - ARL for xbar would be too large

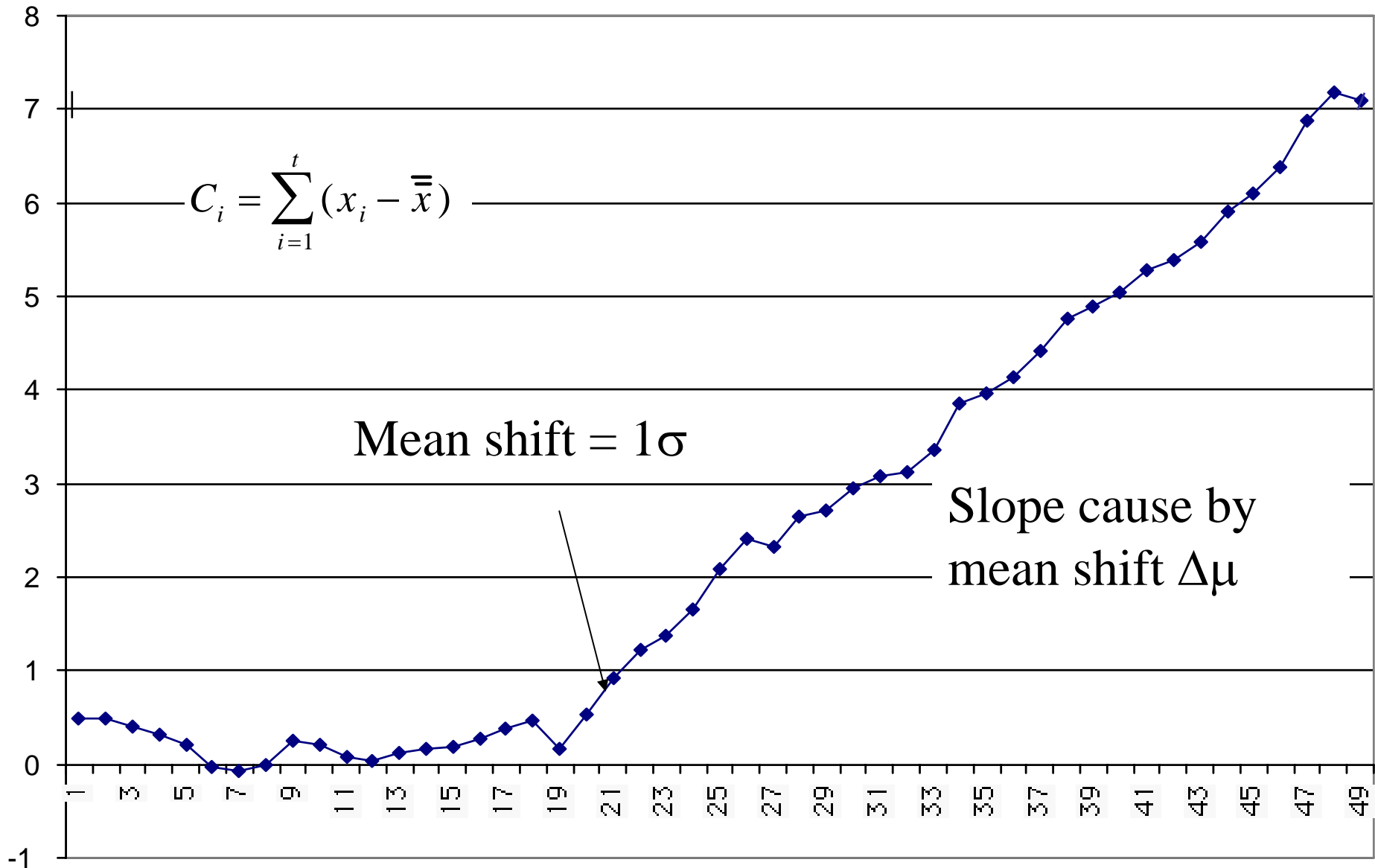
# Another Approach: Cumulative Sums

- Add up deviations from mean
  - A Discrete Time Integrator

$$C_j = \sum_{i=1}^j (x_i - \bar{x})$$

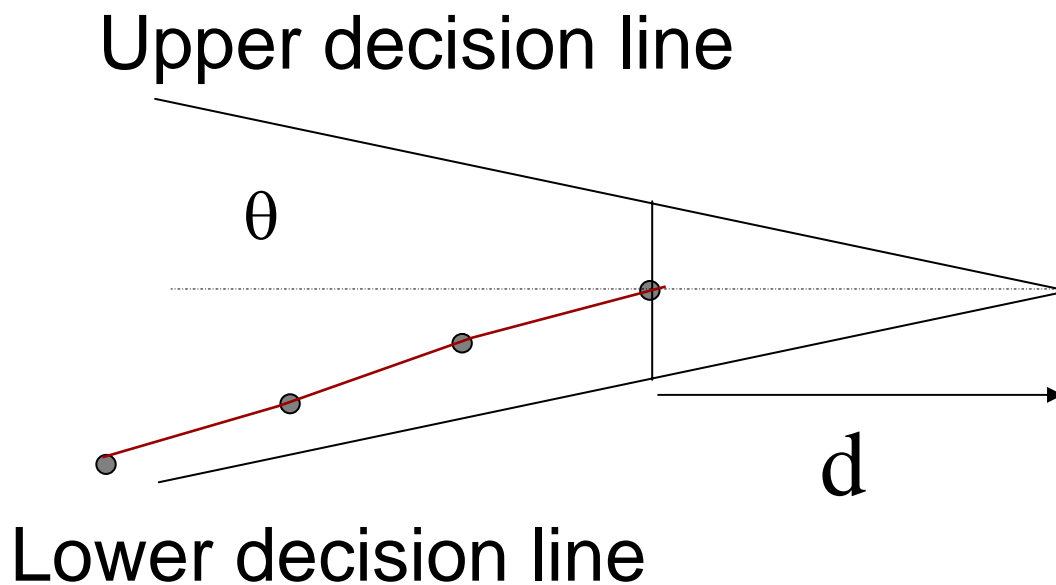
- Since  $E\{x-\mu\}=0$  this sum should stay near zero
- Any bias in  $x$  will show as a trend

# Mean Shift Sensitivity: CUSUM



# Control Limits for CUSUM

- Significance of Slope Changes?
  - Detecting Mean Shifts
- Use of v-mask
  - Slope Test with Deadband



$$d = \frac{2}{\delta} \ln\left(\frac{1-\beta}{\alpha}\right)$$

$$\delta = \frac{\Delta\bar{x}}{\sigma_{\bar{x}}}$$

$$\theta = \tan^{-1}\left(\frac{\Delta\bar{x}}{2k}\right)$$

where

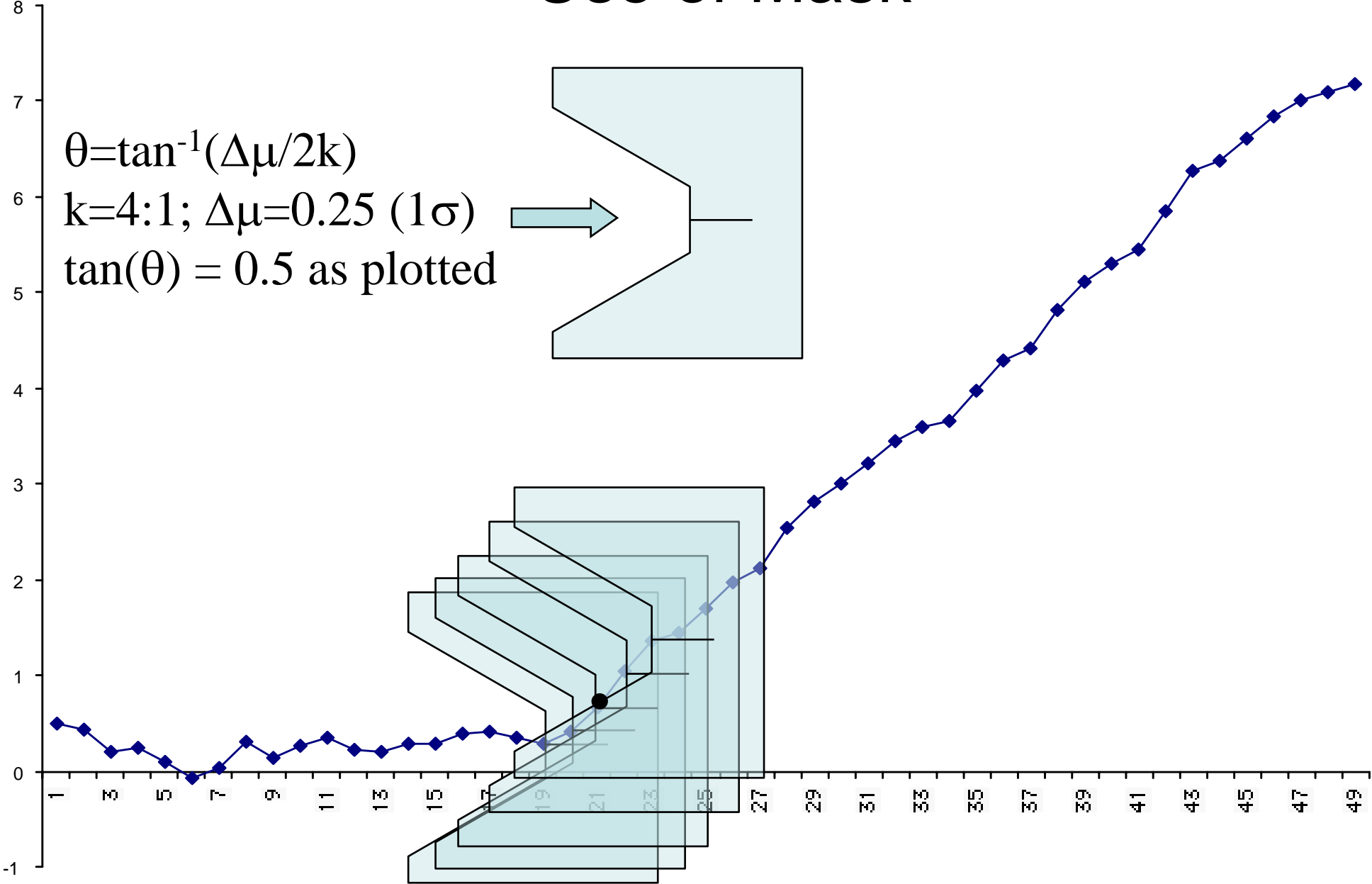
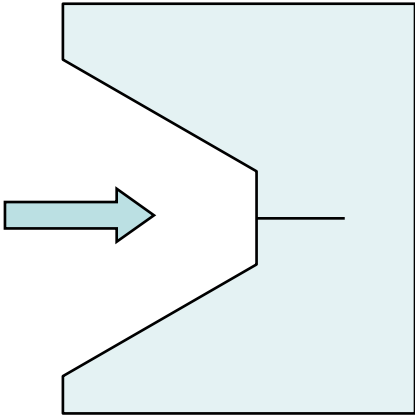
$k$  = horizontal scale  
factor for plot

# Use of Mask

$$\theta = \tan^{-1}(\Delta\mu/2k)$$

$k=4:1; \Delta\mu=0.25 (1\sigma)$

$\tan(\theta) = 0.5$  as plotted



# An Alternative

- Define the Normalized Statistic

$$Z_i = \frac{X_i - \mu_x}{\sigma_x}$$

Which has an expected mean of 0 and variance of 1

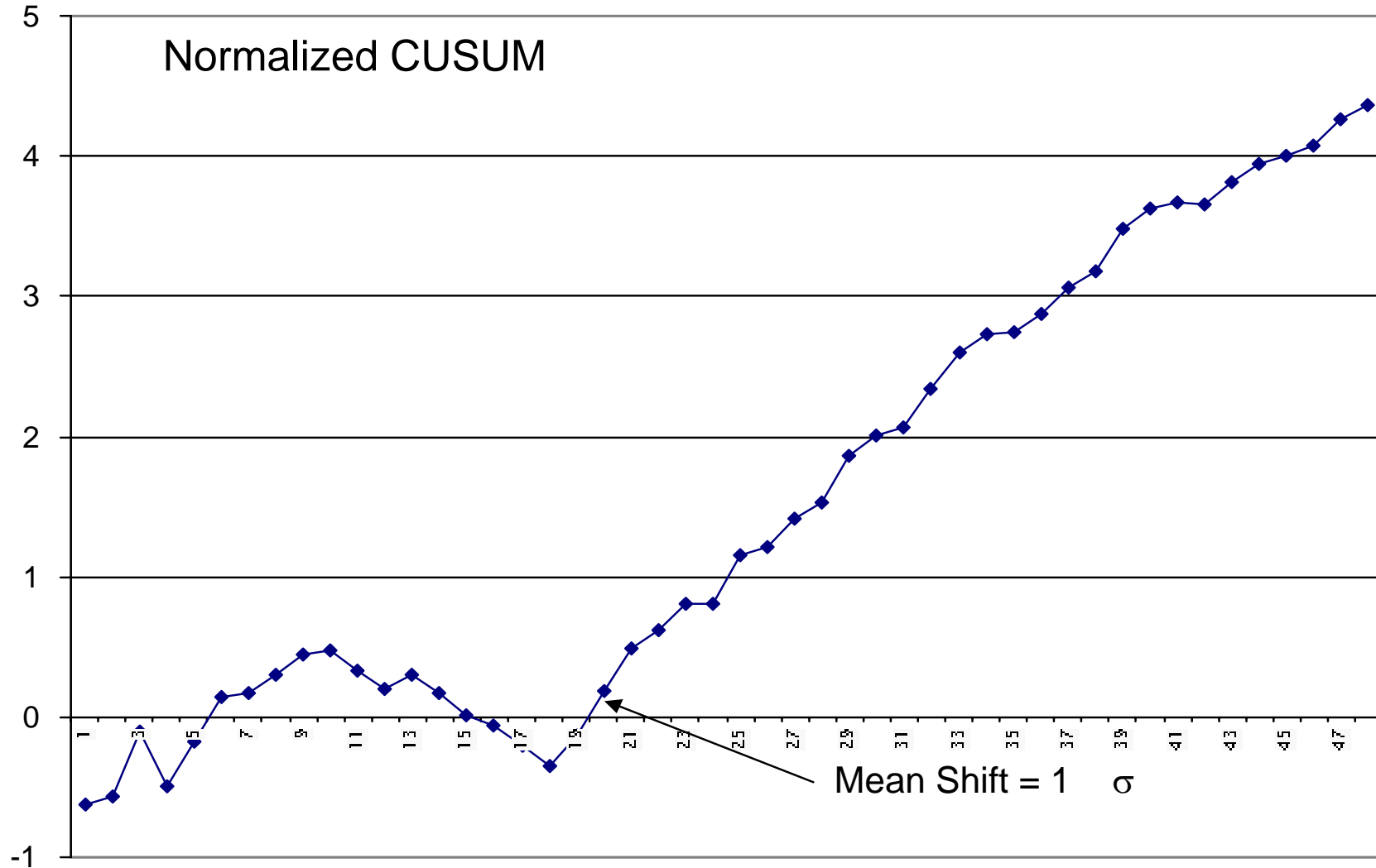
- And the CUSUM statistic

$$S_i = \frac{\sum_{i=1}^t Z_i}{\sqrt{t}}$$

Which has an expected mean of 0 and variance of 1

Chart with Centerline = 0 and Limits =  $\pm 3$

# Example for Mean Shift = $1\sigma$



# Tabular CUSUM

- Create Threshold Variables:

$$C_i^+ = \max[0, x_i - (\mu_0 + K) + C_{i-1}^+] \quad \text{Accumulates deviations from the mean}$$
$$C_i^- = \max[0, (\mu_0 - K) - x_i + C_{i-1}^-]$$

$K$  = threshold or slack value for accumulation

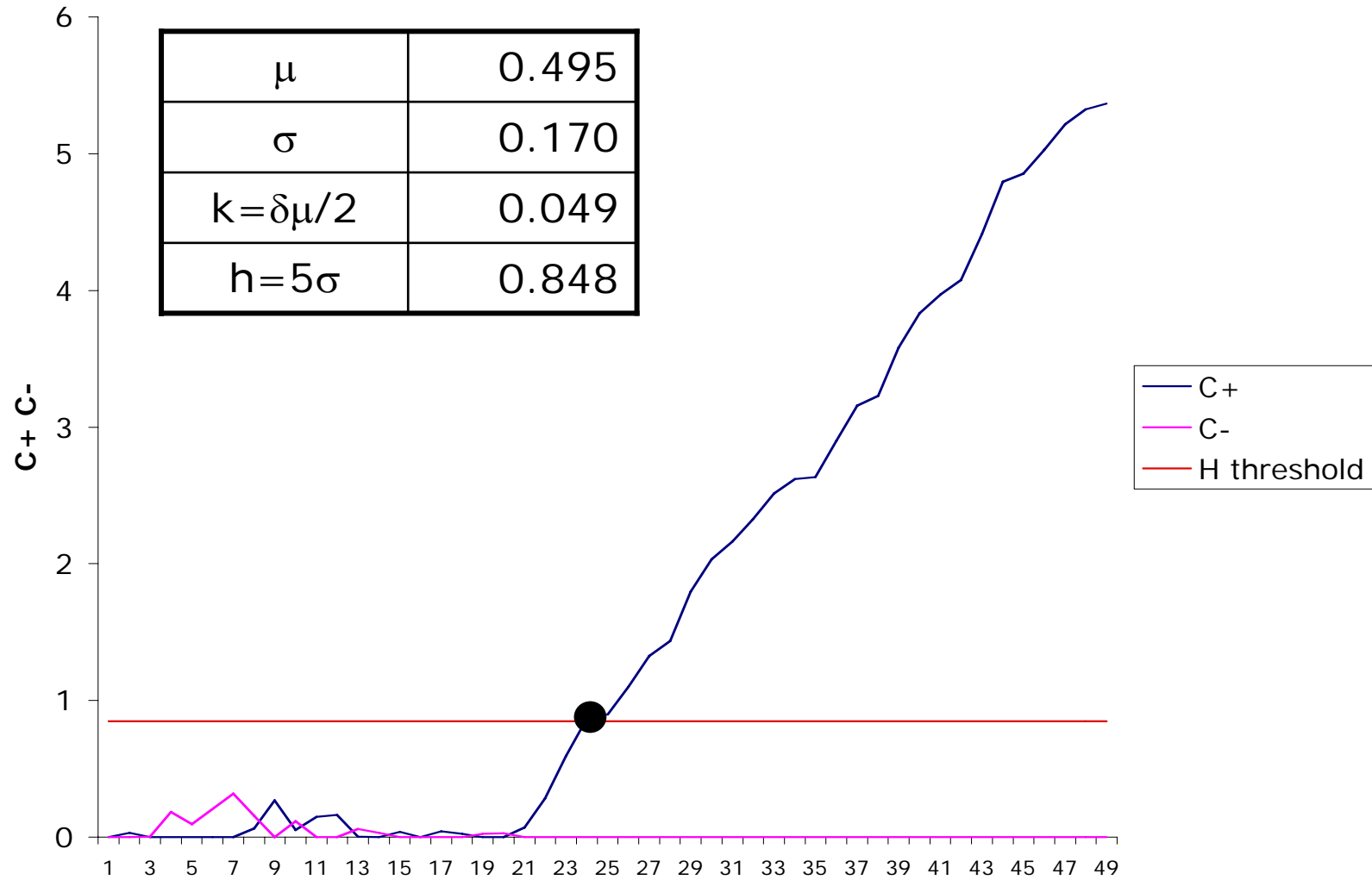
$$K = \left| \frac{\Delta\mu}{2} \right| \quad \Delta\mu = \text{mean shift to detect}$$

typical

$H$  : alarm level (typically  $5\sigma$ )



# Threshold Plot



# Alternative Charts Summary

- Noisy Data Need Some Filtering
- Sampling Strategy Can Guarantee Independence
- Linear Discrete Filters have Been Proposed
  - EWMA
  - Running Integrator
- Choice Depends on Nature of Process

# Summary of SPC

- Consider Process a Random Process
  - Can never predict precise value
- Model with  $P(x)$  or  $p(x)$ 
  - Assume  $p(x,t) = p(x)$
- Shewhart Hypothesis
  - In-control = purely random output
    - Normal, independent stationary
    - “The best you can do!”
  - Not in-control
    - Non-random behavior
    - Source can be found and eliminated

# The SPC Hypothesis

